

From: [Blend, Jeff](#)
To: [Suplee, Mike](#); [Tina Laidlaw/MO/R8/USEPA/US@EPA](#); [Mathieus, George](#)
Subject: Nov 2nd meeting
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I would like to get out an agenda for the Nov 2nd NWG sub-group meeting for a private firm demonstration. This is what I have so far. Can you look at this, and see if it needs changes before going out?

Agenda:

1) What existing EPA guidance on private firms can we use?
Primary Test: Profit test
Secondary Tests:
Short term liquidity
Long-Term Liquidity
Ability to borrow money

Question: If the firm/company would stay open despite additional pollution control costs, would they have to fire workers, scale back or switch product lines?

2) What new ideas can we bring to the table?
a. Focus on "tipping points" for companies in terms of financial and other indicators
b. Focus on essential industries in Montana with wide-reaching impacts such as the refineries which supply almost all of Montana's liquid products
c. Focus on upstream and downstream effects of having to meet water quality standards (including benefits from additional jobs and construction of those plants).
d. Are there any silver bullets (findings) that would make life easy and data collection minimal or unnecessary?

3) Data concerns
a. What data is needed at the plant level
b. Legal concerns over data confidentiality

Jeff Blend
(406) 841-5233
jblend@mt.gov

Economist and Energy Analyst
Energy and Pollution Prevention Bureau
Montana Dept. of Environmental Quality
1100 N. Last Chance Gulch
P.O. Box 200901
Helena, MT 59620-0901